

Investor Update
January 2023



Disclaimer



- This presentation contains certain forward-looking statements, which are subject to the risk factors and uncertainties associated with the diamond mining industry.
- Whilst Petra believes the expectations set out in this presentation are reasonable in light of the
 information currently available to it, the actual outcome may be materially different, owing to factors
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Petra is the largest independent diamond producer with strong sustainability credentials



3.4 Mcts

FY 22 Production

\$585.2m

FY 22 Sales

\$264.9m

FY 22 Adj. EBITDA

\$90.8m

Consolidated net debt¹

- Proven leadership and new operating model which has transformed performance
- Stable operations and improved cash generation
- · Balance sheet significantly stronger
- Production profile incorporating the full range of diamonds
- One of the world's largest diamond resources of c.226.6 million carats²
- Pure-play exposure to the exciting supply/demand diamond market dynamics



Cullinan Mine

Stake acquired 2008

South Africa

Resource²: 147.2 Mcts



Finsch

Stake acquired 2011

South Africa

Resource²: 36.4 Mcts



Koffiefontein³

Stake acquired 2007

South Africa

Africa and one open pit mine in Tanzania

Resource²: 5.2 Mcts

A portfolio incorporating interests in three underground mines in South



Williamson

Stake acquired 2009

Tanzania

Resource²: 37.7 Mcts

Note 1: At 31 December 2022

Note 2: Resources shown on a total basis inclusive of reserves

Note 3: Koffiefontein nearing end of life and recently placed on care & maintenance

Our purpose: creating abundance from rarity



We believe that Earth's rare and precious legacy can, through responsible mining, create abundant outcomes for our people, communities, investors, customers and all other stakeholders, giving expression to life's special moments





Abundance for our people in realising their full potential to deliver extraordinary outcomes



Abundance for our communities through partnering to provide enduring benefit for future generations



Abundance for our investors in generating sustainable returns



Abundance for our customers in celebrating love, friendship and life's achievements

Petra today



Transformation led by proven management team

Resilient, cash generative operations

Third largest global resource supports further growth potential

Diversified portfolio with delivery of high-value blue, pink and large white diamonds

Operating model drives stability and cash generation

Best-in-class safety performance

Ambitious and rigorous sustainability framework

Strengthened balance sheet

Enhancing stakeholder returns

Strong operational cash generation

Value-driven organic and inorganic growth strategy

A disciplined capital allocation approach

- Self-funded mine expansion projects
- 2. Gross debt reduction
- 3. Dividend policy in place

Diamond market underpinned by a structural supply deficit

Safety remains our number one priority



H1 2023 LTIFR in line with previous year¹



¹LTIFR: Lost Time Injury Frequency Rate expressed per 200 000 hours worked. LTI: Lost Time Injuries

Focus on zero harm

- Most LTIs behavioural in nature
- Strive for a zero-harm working environment
 - Behaviour-based intervention programme
 - Remedial actions



Petra's COVID-10 vaccination drive

Health & wellbeing

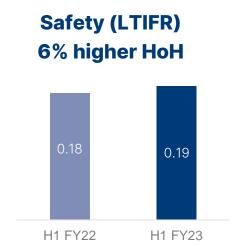
Health awareness drives and chronic disease (HIV, TB, Malaria) monitoring

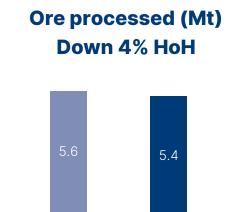
COVID vaccination delivery rate:

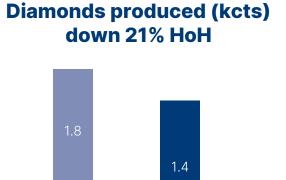
- SA workforce: 64% vaccinated
- Tanzania workforce: 15% vaccinated

H1 FY 2023 Operating and FY 2022 Financial Results^{1,2}











Revenue (US\$m)

Latest half year operating results as announced on 16 January 2023

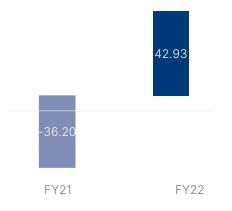






H1 FY23

H1 FY22



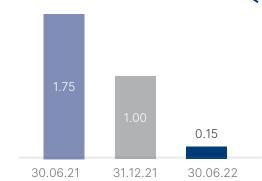
Operational FCF (US\$m) up 91% YoY

H1 FY23

H1 FY22



Consolidated net debt: EBITDA 0.15x



 Latest full year financial results. Half year financial results will be announced on 21 February 2023

Note 1: Williamson was on care and maintenance in FY 2021

The number of producing diamond mines globally continues 🎾 to contract



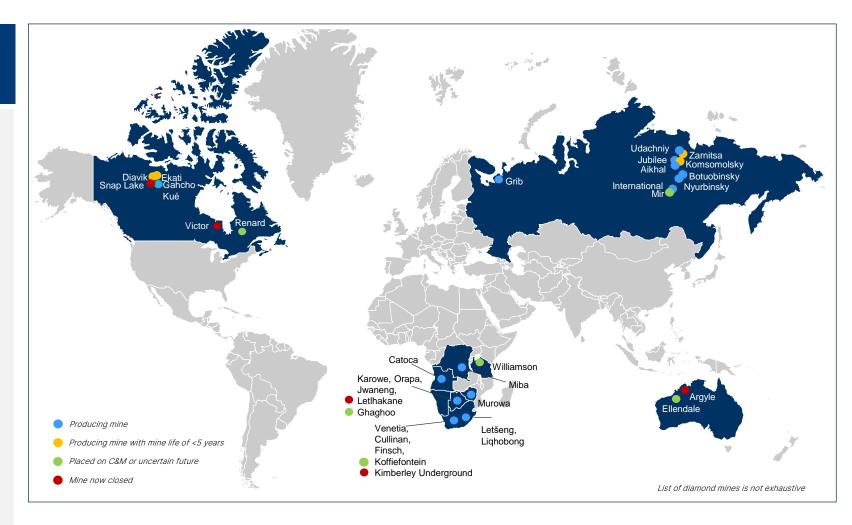
Supply in 2023¹ expected to be c.117 Mcts compared to a peak of 150 Mcts in 2017

Planned closures and new mines

- The Argyle mine in Australia closed in November 2020, having peaked at 20Mcts p.a.
- Major mines accounting for 15% of supply (Ekati, Diavik, Nyurbinskaya and Almazy-Anabara) expected to be depleted by the end of the decade
- Smaller Koffiefontein and Zarnitsa mines, respectively, on care & maintenance and expected to close by the middle of the decade
- Luaxe in Angola is the only major new mine under construction and expected to come on stream in 2023/24

Exploration trends

 Global exploration investment is estimated to be at multi-decade lows

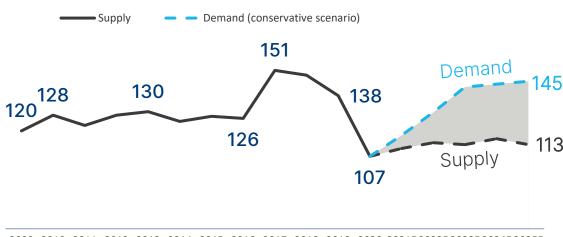


Note 1: Source: Paul Zimnisky Diamond Analytics

Limited production growth to underpin prices¹



Demand outstripping structural decline in supply



2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021F2022F2023F2024F2025F

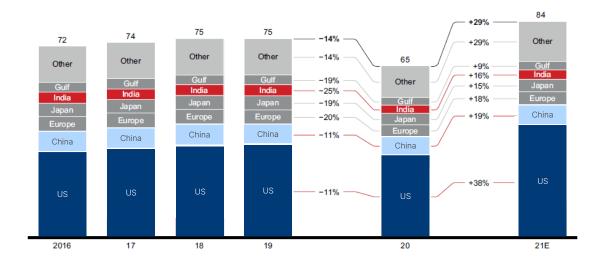
Supply expected to be rangebound for next decade

- Production growth of 1% to 2% next half-decade
- In addition to mine depletions, long lead-times for open-pit mines to shift underground contributing creates additional uncertainty

Demand growth expected to be boosted by pent-up demand following lockdown restrictions

 Conservative scenario for rough diamond demand is based on 10% YoY change in 2021-23 (post-COVID) and 1% in 2024-25

Global diamond jewellery retail sales (US\$bn)



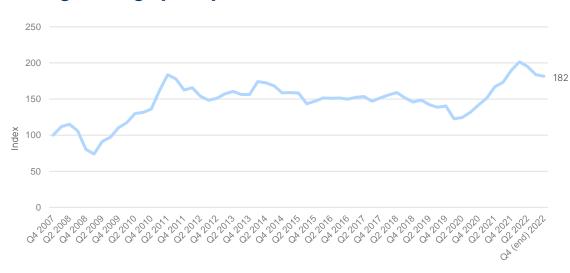
The drivers of diamond demand

- Global luxury sales jumped ~21% in 2022 and are expected to be resilient in 2023, up to 8% growth, in 2023 despite a likely recession due to a more concentrated and larger customer base than in 2009
- Upstream inventory levels remain at multi-year lows at end of CY 2022, following significant destocking in 2021 and early-2022
- Midstream inventory levels have crept up as manufacturers aggressively restocked in late-2021/early-2022 prior to global economic uncertainty and further pandemic-related lockdowns in China in H2 CY 2022

Product mix supporting pricing despite recent weakness

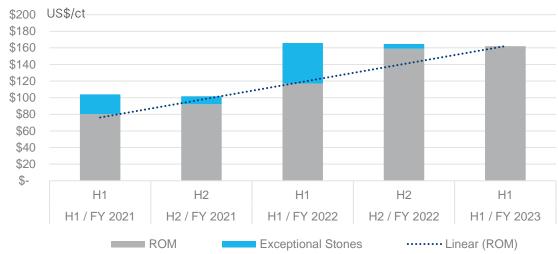


Pricing holding up despite economic uncertainties¹



Note 1: The Zimnisky Global Rough Diamond Price Index. Starting Index value 100 as of end-2007. More information can be found at www.paulzimnisky.com/roughdiamondindex

Petra's av. price split by run-of-mine (ROM) and Exceptional Stones^{1,2}



Note 1: ROM prices are US\$/ct achieved without the contribution from Exceptional Stones
Note 2: Petra classifies "Exceptional Stones" as rough diamonds which sell for US\$5 million or more each

Petra's pricing trends

FY 2022

41.5% higher than FY 2021 on like-for-like basis with pricing support across Petra's product mix

H1 FY 2023

- High proportion of high value gem quality stones more than offsetting softer pricing
- Continued upward trend on smaller stones
- Subdued demand in gem quality 0.75ct to 5ct size ranges and also 5ct to 10ct range due to Chinese lockdowns, with tentative signs of improvement in some size fractions due to easing of restrictions

Diamond mining and sustainability



Diamonds are a consumer product and Petra recognises its ethical and social responsibilities

Examples of Petra's stakeholder beneficiaries

59%

Of procurement spend with local suppliers in South Africa

5,265

Petra employees across 4 countries

3 of our 4

Mines are the primary economic contributor to their district or region

14%

SA mines owned by historically disadvantaged South Africans and 12% by employees

- Petra is a founding member of the Natural Diamond Council (NDC)
 which promotes the sale of natural diamonds through highlighting
 their unique attributes, reassuring consumers on industry ethics and
 how diamond mining helps local communities to generate long-term
 sustainable development and a lasting positive legacy
- Kimberley Process (KPCS) is the diamond industry's regulatory framework and international standards



Your natural diamond helped fund more than 400 women-owned businesses across Africa.

te inclusion and participation or women in the diamond jeweiry industry, particularly at senior level, is fundamental to advancing gender equality. To learn more about the big, bold moves that women are making around the globe, **click here**.









Diamond mining is well regulated, with a relatively small environmental footprint



Petra's environmental footprint

The relatively small environmental footprint of Petra's underground mines

- GHG: electricity ~15% of on-mine costs in SA. Eskom uses mainly fossil fuels, but restrictions on self-generation now removed opening opportunities for increased contribution from renewables
- Chemical: no harmful chemicals involved in ore processing
- Water: well developed management plan resulting in >80% water recycle rate



Zebras in the protected nature reserve at the Cullinan Mine

Managing our fossil fuel intensity

- South Africa: 100% of Petra's energy is provided by the national grid, Eskom, and is from fossil fuels. Standby generators are used during load-shedding
- Tanzania: 95% of Williamson's energy is provided by the national grid, Tanesco, and the balance self-generated
- A variety of energy saving initiatives are in place and integrated into all expansion projects
- With the easing of the self-generation allowance, we are investigating the option of switching to renewable alternatives

Our GHG emissions targets

Petra is committed to reducing its GHG profile and to generate zero emissions on a net basis for Scopes 1 and 2 by 2050

However, we aspire to reach this goal by 2040 or earlier and have put in place a 2030 GHG reduction target for Scopes 1 and 2 emissions of 35-40%, based on our 2019 base line

Group Sustainability Framework aspects and focus areas



Valuing our **PEOPLE**

- Safety
- Health, hygiene & wellness
- Diversity & inclusion
- Training, development, upskilling

Respecting our **PLANET**

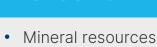
- Climate change
- Water Management
- Circular Economy
- Biodiversity
- Environmental management

Driving shared value **PARTNERSHIPS**



- Community and social investment
- Responsible sourcing
- Responsible sales

Delivering reliable **PRODUCTION**

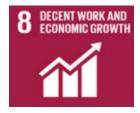


Asset reliability

management

Capex and Opex efficiencies

While Petra supports all 17 UN SDGs, we have identified the five most relevant SDGs where the Company can make the most contribution as follows:



Promote inclusive and sustainable economic growth, employment and improve living standards



Encourages more sustainable consumption and production patterns (water, waste, energy)



Focuses on managing forests sustainably, reducing degraded natural habitats and ending biodiversity loss



Seeks to ensure health and well-being for all, at every stage of life



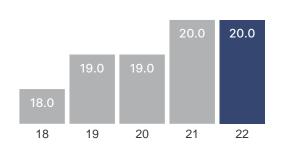
Aims at ensuring inclusive and equitable quality education and promote lifelong learning opportunities for all

Environmental and social performance FY 2022



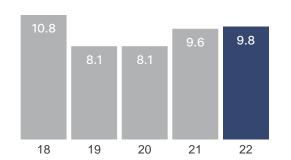
Women in the workforce flat

%



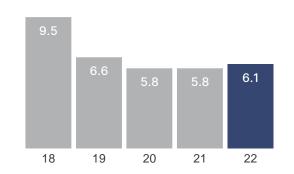
Staff turnover +2%

%



Training spend +5%

US\$m



92% (FY 21: 100%)

Of full-time bursaries held by HDSA³ students

44% (FY 21: 44%)

Female mining Leadership Development Candidates

US\$1.0m (FY 21: US\$0.7m)

Social investment and community training spend

,

59% (FY 21: 63%) and **89%** (FY

21: 91%)

Local supplier procurement in South Africa and Tanzania respectively

0

Major or High environmental incidents for 12 years

Water intensity¹ +82%

 M^3/t

Williamson in care and maintenance in FY 21

Energy intensity¹ -17%

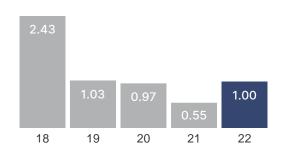
kWh/t

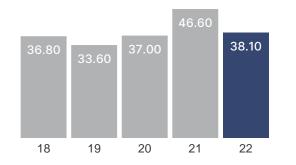
Williamson in care and maintenance in FY 21

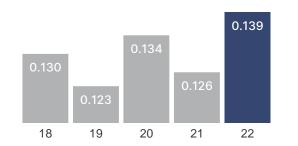
Carbon intensity^{1,2} +10%

tCO2-e/ct

Williamson in care and maintenance in FY 21







Note 1: FY 2021 metrics are affected by Williamson being on care and maintenance. The change in intensity measures for carbon, energy and water largely reflected the resumption of production at Williamson

Note 2: Scope 1 & 2 emissions

Note 3: HDSA: Historically Disadvantaged South Africans

Williamson Tailings Storage Facility (TSF) breach¹



Background

- Breach occurred early on 7 November 2022 when subsidence resulted in water cresting the east wall of the facility
- No loss of life and only minor injuries. Production immediately halted
- Majority of tailings remained on WDL property away from open pit
- Forensic geotechnical investigation underway to identify root-cause expected to take 6 -12 months
- Cooperation and assistance provided by Government, local authorities and community leadership

Petra's approach to tailings management

- On 28 June 2022, the Board of Directors adopted a Tailings
 Management Policy across all Petra's operations requiring, amongst
 other things, compliance with the <u>Global International Standard on</u>
 Tailings Management (GISTM)
- Gap analysis in relation to the GISTM was completed in August 2022
- Petra aims to fully comply with the GISTM by 5 August 2023 or earlier
- In South Africa, risk-based Codes of Practice (COP) are required
- Williamson in Tanzania has implemented operating practices similar to COP since 2016

Environment / remediation

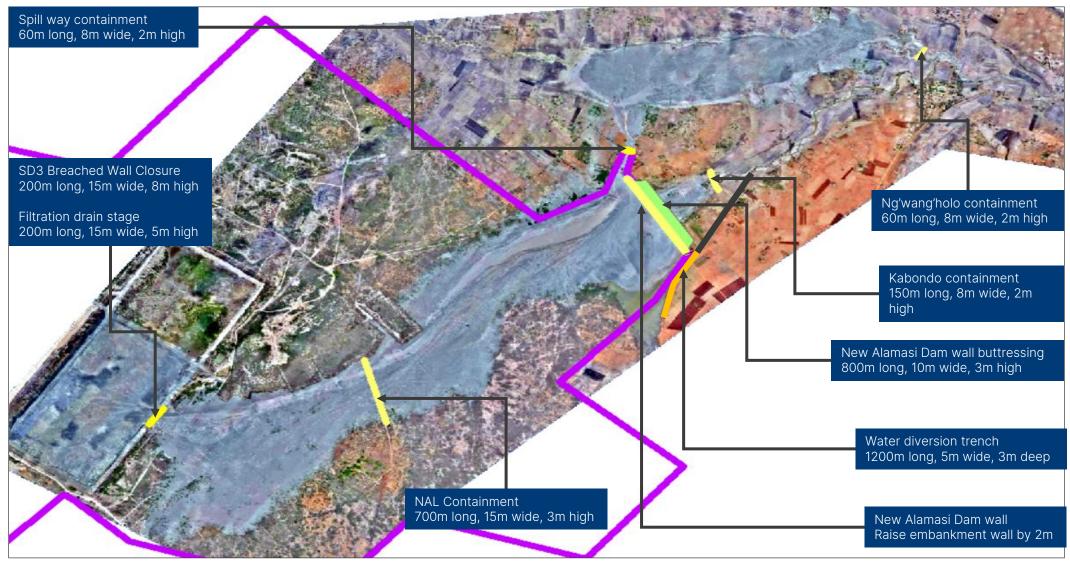
- 12.8 million cubic meters of water and tailings material were released from the TSF
- Independent experts appointed to assist with determining appropriate measures for clean-up or remediation
 - Intention is to return affected areas to natural state or farmland
- Precautionary measures have been adopted to prevent further movement of tailings (see following slide)
- Tailings are inert and tests have shown no dangerous chemicals present

Social

- 28 homes impacted requiring rehousing, affecting 156 individuals
- An evaluation of impacted livelihoods is being undertaken by WDL to ensure that affected individuals are appropriately compensated by WDL
- Alternative agricultural land is being identified to enable farming activities for those affected to recommence as soon as possible
- Key stakeholders are kept informed of WDL's response, including planned remediation activities

Williamson precautionary measures completed to date¹

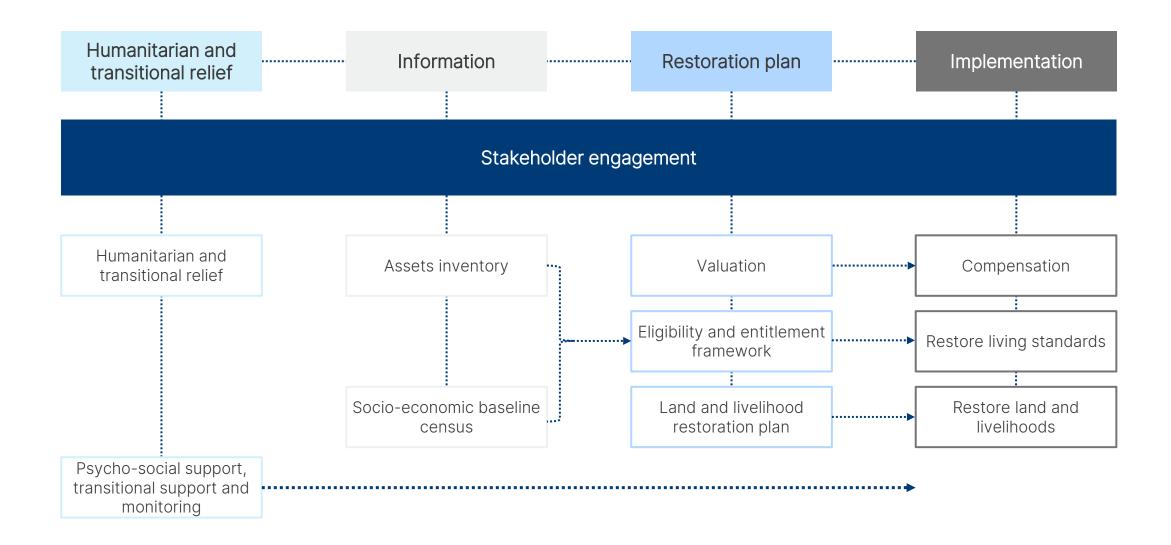




Note 1: As at 13 December 2022

Williamson relief and restoration programme





Governance - Board of Directors



A relatively new Board reflecting the reset of Petra's business



Peter Hill Non-Executive Chairman Nomination (Chair) and Investment (Chair) Committees



Richard Duffy Chief Executive Executive, HSE, SED and Investment Committees



Jacques Breytenbach Finance Director Executive and Investment Committees



Varda Shine Senior Independent NED Remuneration (Chair), Audit & Risk, Nomination, HSE and SED Committees



Bernard Pryor Independent NED HSE (Chair), Audit & Risk, Remuneration, Nomination and Investment Committees



Independent (excluding the Chair)



Octavia Matloa Independent NED Audit & Risk, SED (Chair), Remuneration and Nomination Committees



Deborah Gudgeon Independent NED Audit & Risk (Chair). Remuneration, Nomination and Investment Committees



Jon Dudas Independent NED Audit & Risk, Remuneration, Nomination and Investment Committees



Johannes Bhatt Non-Independent NED1 HSE and Investment Committees ¹Nominated by Monarch



Alexandra Watson Non-Independent NED¹ SED and Investment Committees ¹Nominated by Franklin Templeton

1 Jan 2023

Board Stats as at

40% Female

55%

Nationality South African: 4/10 British: 5/10

Length of service (LOS)

0-4 years: 80% 4-9 years: 20%

German: 1/10

Average LOS: 3.3 years

Governance framework is impact and outcome driven

Ethical

leadership

Impact & outcomes



Purpose, Strategy and Values Board governance Financial governance - Planning and budget - Board structure - Memorandum of incorporation and Bye-Laws - Operational performance - Asset reliability - Board Evaluation - Succession planning and rotation - Internal Controls - Key policies - Capital allocation - Board organisational culture and ethics - Monitoring and evaluation - Compliance with key legislation/regulations - Funding and evaluation - Remuneration and reward - IT governance - Key performance indicators - Marketing and trading Governance universe Sustainability governance Risk governance - Group policies, procedures and standards - Sustainability managed through international standards Enterprise risk management - Human Rights - Combined assurance management - Safety and health > Regulatory compliance - Environment & climate change mitigation / adaptation strategy Risk & Assurance function - Stakeholder engagement and communication Internal audits - Transformation > External assurers: financial auditors, regulators, reserves - Human capital diversity & inclusion - Technical mining standards auditors Board and Board Committees Insurance

Good

performance

Effective

controls

Trust and

legitimacy



Cullinan Mine

Ownership:

Petra Diamonds: 74% Kago Diamonds: 14%

Itumeleng Petra Employee Trust: 12%

Mining Method: Underground block cave and sub level cave

Mine plan to 2031 with potential to extend











Cullinan Mine is one of the world's most celebrated diamond mines. It is the source of the 3,106ct Cullinan diamond, which remains the largest gem diamond ever discovered and was cut to form the two largest diamonds in the British Crown Jewels.

It is renowned as a source of very rare and highly valuable Type II blue diamonds as well as very large high- quality Type II white diamonds. At just under 150 Mcts, it contains one of the world's largest diamond resources.







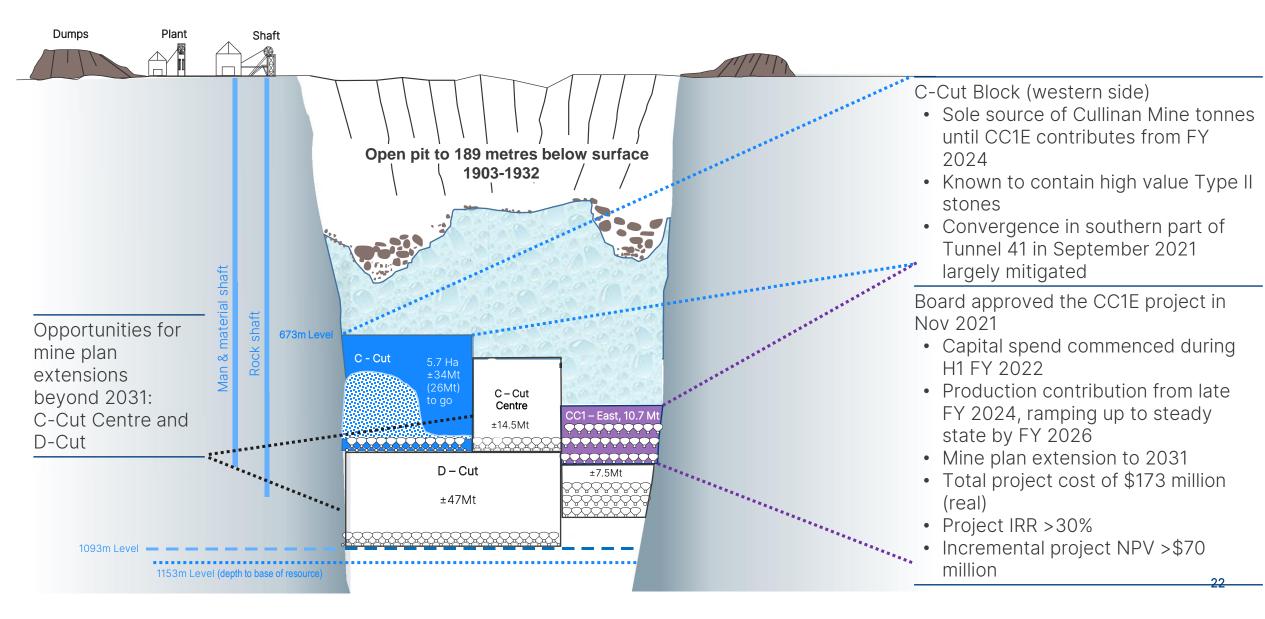






Cullinan Mine expansion project underway







Ownership:

Petra Diamonds: 74% Kago Diamonds: 14%

Itumeleng Petra Employee Trust: 12%

Mining Method: Underground sub level cave

Mine plan to 2030 with potential to extend





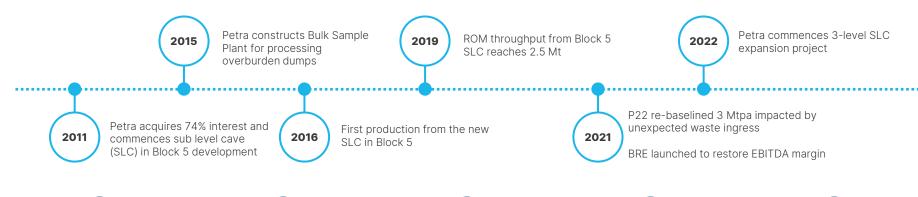






The Finsch kimberlite was originally discovered in 1960 and the mine was opened in 1967. Open pit mining ceased in 1990 and has since operated as an underground operation.

Finsch is known for highly commercial goods of +5 carats and is rich in gem quality smaller diamonds. Large diamonds are also a feature of the orebody, with a number of +50 carat stones recovered at the mine annually. The mine can also produce very rare fancy yellow diamonds.







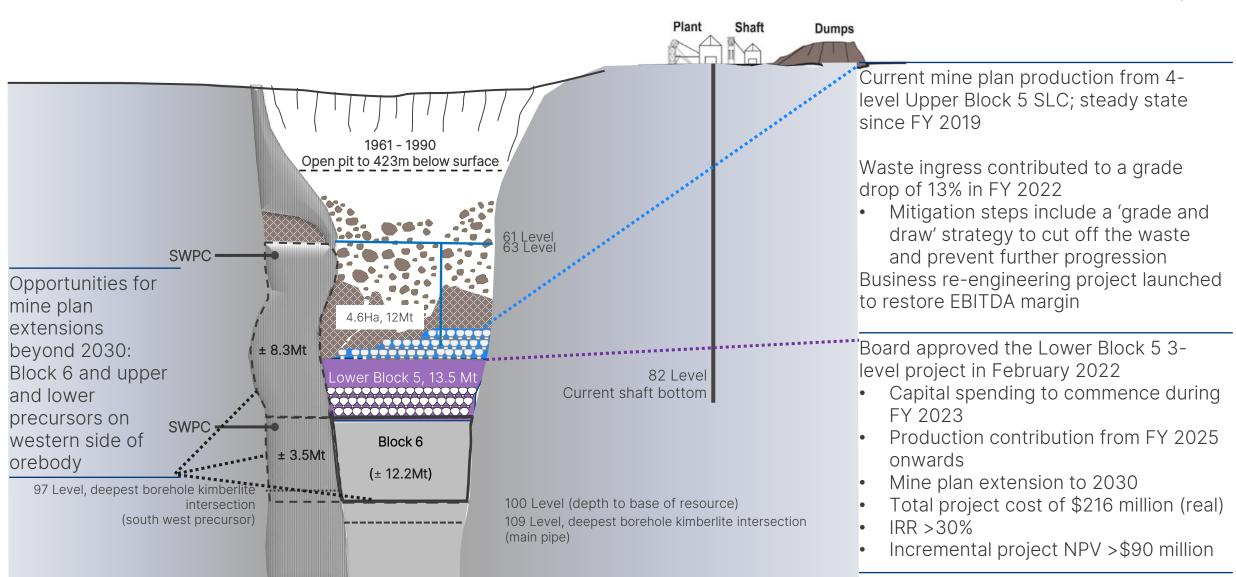


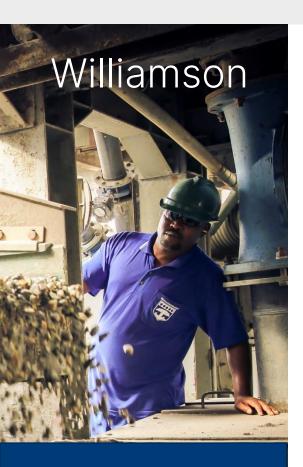




Finsch ore supplied from Upper Block 5 SLC since 2019







Current Ownership: Petra Diamonds: 75% Government of Tanzania: 25%

Mining Method: Open pit

Mine plan to 2030, reflecting remainder of Special Mining License (SML), with significant further potential











The Williamson mine was discovered in 1940 and is based on the Mwadui kimberlite. At 146 hectares, this is one of the largest economic kimberlites in the world and it still retains a major resource of 37.9 million carats.

Williamson is renowned for 'bubblegum' pink diamonds, including the Williamson Pink, which is considered one of the finest pink diamonds ever discovered. The mine also produces beautifully rounded white diamonds of high quality















Ownership:

Petra Diamonds: 74% Kago Diamonds: 14%

Itumeleng Petra Employee Trust: 12%

Mining Method: Underground sub level cave











The Koffiefontein kimberlite was first discovered in 1870, with diggings on individual claims, before formalised mining started with the open pit in 1892. The mine commenced underground operations in 1982.

It is a low grade mine, but the average value of its diamond production is very high. The mine produces white stones of exceptional quality, a regular proportion of which are of between 5 and 30 carats, and occasional fancy pink diamonds.



Operational focus for FY 2023

Across all mines

- Sustainability Framework being integrated
- Continuous improvement on cost efficiency and cash generation

Cullinan Mine

- Commencing reopening of Tunnel 36
- Assessing the opening of Tunnel 41
- Continued development of CC1 East expansion
- Completion of study for Tunnels 46 and 50 (C-Cut extension)

Williamson

- Complete remediation and restoration of land and livelihoods to those affected
- Determine root-cause of breach; restart operations from mid-CY 2023
- Conclude WDL Framework Agreement with Government of Tanzania and MOU with Caspian
- Continue execution of IGM and Restorative Justice Projects



Finsch

- Monitoring and managing waste ingress
- Implementing BRE recommendations
- Continued development of 78 Level Phase 2 and Lower Block 5 3-Level SLC

Koffiefontein

- Progressing responsible exit options and engaging with all stakeholders
- Production suspended in anticipation of care and maintenance and steps towards closure in close consultation with stakeholders



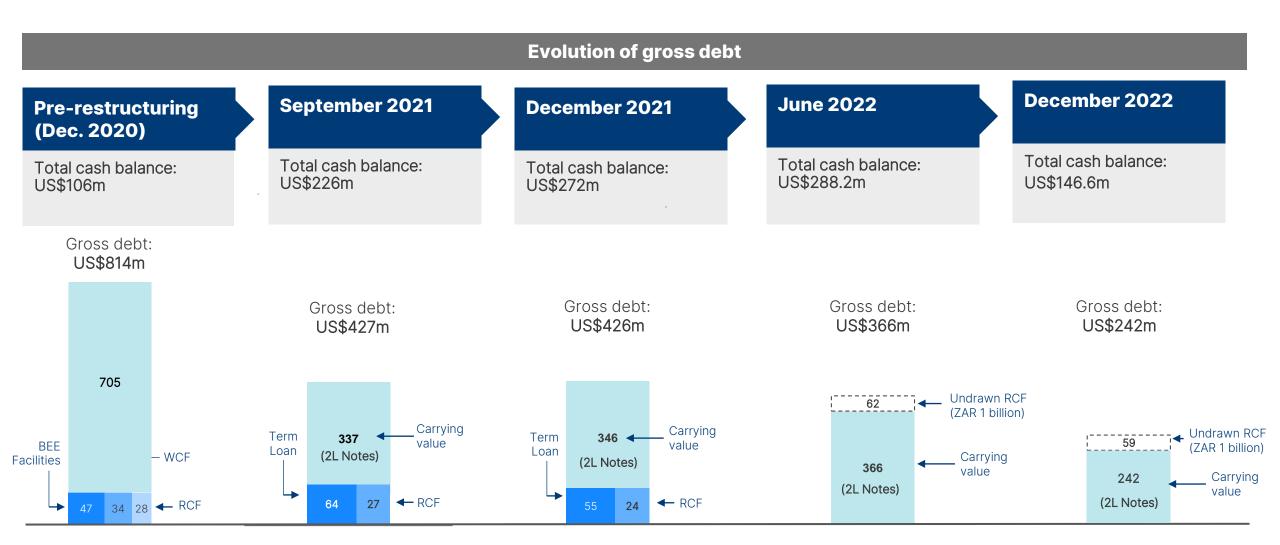
Financial overview



At 25.75cts, this stone is the largest of the Letlapa Tala Collection of five blue diamonds from the Cullinan Mine, that sold as a collective for \$40.4 million in November 2020

Focused on right-sizing the balance sheet





Strengthening of the capital structure



- Current capex projects to be internally funded
- Committed to further reduction in gross debt levels
- Opportunities to improve on our 2L debt structure
- Maintain leverage below 1.5x
- Disciplined capital allocation to maximise value generation
- Generate sufficient balance sheet headroom to pursue further growth opportunities

... leading to attractive shareholder returns

Petra's credit & bond ratings upgraded (March/April 2022)

Moody's S&P Global

Outlook: Stable Outlook: Positive

LT rating: B3 LT rating: B-

Reduction in gross debt and new dividend policy



Gross debt reduced through successful tender offer for 2L 2026 Loan Notes

- Tender offer of Sept/Oct 2022 repurchased US\$144.6m of loan notes
 - Reduced gross debt to US\$235.8m and strengthened capital structure
 - Reduced interest payments by some US\$14m p.a.

New dividend policy announced

- Ordinary dividend within the range of 15% to 35% of adjusted free cash flow¹ for each fiscal year
- Structured as an interim dividend of 1/3 relating to half-year, and a final dividend of 2/3 relating to full-year performance
- Consideration of special dividends for windfall earnings

Capital allocation policy				
1 st order allocation	2 nd order allocation	Discretionary allocation (only after 1st and 2nd)		
Operational and social license to operate 🗸	Mine expansion at Cullinan Mine and Finsch 🗸	Special dividends		
Optimum stay in business capital 🗸	Further brownfield expansion	Opportunistic growth opportunities		
Service debt obligations ✓	Further growth projects (including inorganic) Early debt redemption Dividends to shareholders	Share buybacks		

Pursuing a value driven growth strategy



1

CURRENT OPERATIONS

- Maximise value from existing operations including capital projects at Cullinan Mine and Finsch
- Continued improvement culture driven by Project22 to optimise cost base of mines

2

BROWNFIELD ORGANIC EXPANSION PROJECTS

- Develop further expansion projects to extend life of existing assets to beyond 2030
- Investment of US\$173mE at Cullinan and US\$216mE committed over next 3 years:

INORGANIC AND CORPORATE OPPORTUNITIES

- Assess orebodies either in or near production
- Pursue accretive corporate opportunities
- Transformed balance sheet provides optionality for the future

Enabled by our Operating Model

Petra's transformation underpins sustainable growth



New operating model focused on cash generation

- Maximising value from existing operations
- Stable operations benefitting from improved diamond market fundamentals
- Continuous improvement culture being instilled across group
- Integrated risk assurance approach

Balance sheet significantly strengthened

- Strong cash generation leading to rapid reduction in debt
- Gross debt reduced to reduced by US\$144.6m through successful tender offer to repurchase 2L notes
- Consolidated net debt / EBTIDA down to 0.15x as at 30 June 2022

Embedding sustainability

- Group sustainability framework being operationalised in 2022
- Safety on a downward trend
- Reducing water and energy consumption a priority
- 59% of procurement spend with local suppliers in South Africa and 89% in Tanzania
- Wide-reaching social spending programmes

Value-driven growth strategy

- Proven leadership team
- One of the world's largest diamond resources
- Mine plans to 2030/31 funded from cash flows with further extension potential
- New dividend policy to reward shareholders
- Well positioned to pursue future growth opportunities



Appendix



The Finsch mine in South Africa

FY 2023-25 Analyst Guidance - Group



\$m	FY23E	FY24E	FY25E
Total carats recovered, Mcts	2.75 – 2.85	3.0 – 3.3	3.6 – 3.9
Cash on-mine costs and G&A, \$1,2	300 – 320	300 – 320	300 – 320
Expansion capex, \$1,2	115 – 125	125 – 135	115 – 120
Sustaining capex, \$1,2	33 – 36	30 – 32	26 – 28

Note 1: Opex and Capex guidance is stated in FY 2022 real terms and based on an average rate of ZAR15 / USD1.

Note 2: Updated Opex and Capex guidance will be issued in February 2023 with the company's Interim Results announcement

Impact of ZAR/USD movement on Petra



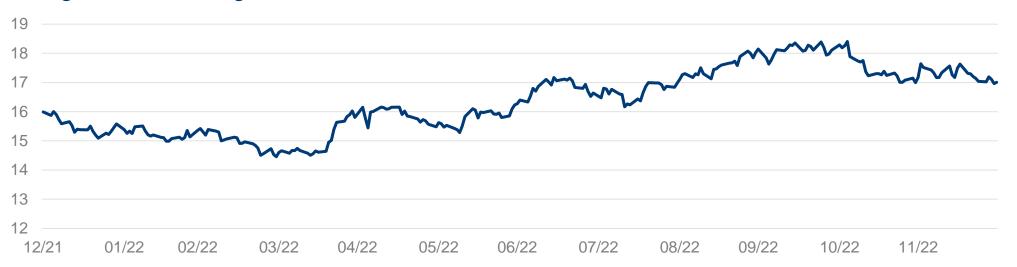
Exchange rate volatility over the past 30 months:

- ZAR weakness in FY2022 impacted by global sentiment and inflationary fears
- ZAR strength / USD weakness experienced over the past 30 months
- FY 2022 closing exchange rate (US\$1:ZAR16.27) ca. 14% weaker compared to FY 2021 (US\$1:ZAR14.27)

Increase / decrease of ZAR1 equates to:

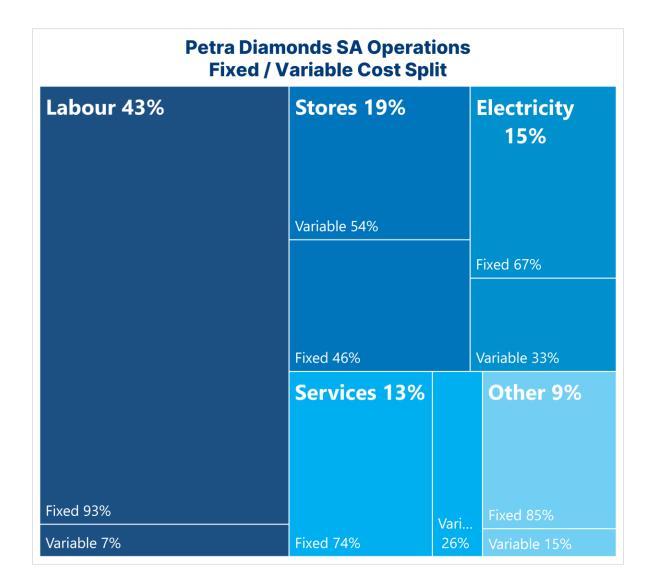
- ca. US\$19 21 million on EBITDA
- ca. US\$19 21 million on operational FCF

Closing USD:ZAR exchange rate - 31 December 2021 to 31 December 2022



Cost breakdown – fixed (77%) and variable (23%)







Capital structure – equity

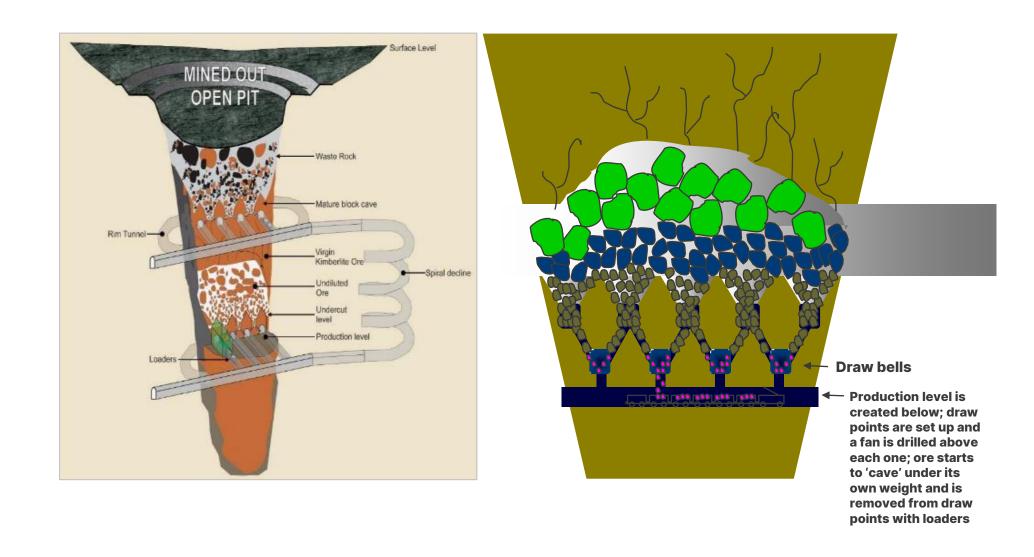


Listing	LSE: PDL
Shares in issue	194,201,785

Major shareholders	% of voting rights ¹
Vontobel Holding AG	17.83
Azvalor Asset Management SGIIC SA	10.10
Monarch Alternative Capital	8.27
Bank of America Corporation	6.54
The Terris Fund, SPC	5.51
Franklin Templeton Investment Management Ltd.	4.98
Invesco Ltd.	4.73

Block caving simplified





Sub-level caving overview

A cave where most of the recovered rock is drilled, charged and blasted

The face must continuously advance:

- To disturb the column above
- To manage the damaged brows

Performance is highly dependent on:

- Extraction sequencing and disciplined following of it
- Drill and blast
- Draw control

Expected ore recovery:

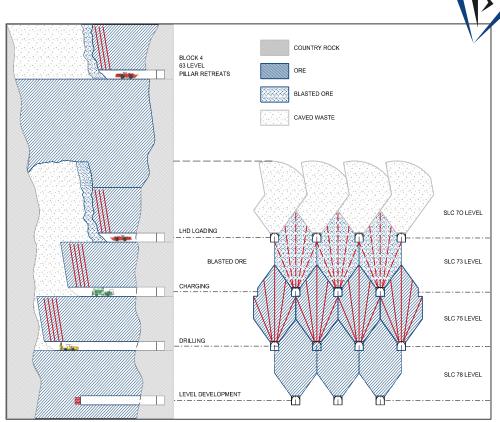
- 66% to 80% on top level
- 90% to 130% on second level
- 150% + on subsequent levels











Loading & Tipping